

2016

Akron Regional
Hospital Association

Annual Report

Working Together, Getting Things Done, Doing Things Right



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To Our Board of Directors

COMMITTEE LEADERSHIP

ARHA oversight and support of the **NORTN Committee** has been extensive. Key activities of this committee in 2016 include:

- Sponsored the 11th annual Trauma Conference with 121 in attendance
- Instituted digital billboards in the Summit and Stark market, championed by the Injury Prevention Subcommittee in partnership with Summit County Safe Communities
- NORTN Regional Data Manager has continued on-site hospital visits for data validation. Improvements have been made since the Regional Data Manager was contracted, particularly with error reduction due to onsite validation. Data submission to the state has also significantly improved.
- The ARHA Executive Committee and leadership from the Northern Ohio Trauma System (NOTS) met to discuss collaboration between the two trauma systems. A number of ideas were discussed that could foster group efforts between NORTN and NOTS. A work plan is in the preparation stage to begin the process of developing specific action items for these collaborative opportunities.
- Sponsored a Rural Trauma Team Development Courses (RTTDC) at Alliance Community Hospital in an effort to enhance education in our region for both NORTN member and non-member non-trauma institutions.
- Drafted a Regional Performance Improvement Plan to assure that there is the planning, implementation and support to achieve the goals of the Performance Improvement Program (PIP) for NORTN.
- Facilitated a priority project planning process to identify the most necessary and beneficial projects, as determined by all member hospitals, to address in 2017.

The ARHA **Infection Control Practitioners** completed their work on a Respiratory Disease Resource Guide, a “grab and go” resource which provides a one page template for each of eight identified diseases addressing the following action/information steps: Notification Process, Transmission Based Precautions/Hand Hygiene, PPE, Post-Exposure Steps, Laboratory, and Additional Information to Know. In addition to the disease templates, a de-identified copy of Aultman Hospital’s Respiratory Exposure Control Plan is included as an additional resource. The ARHA Infection Control Practitioners recommended this plan as a base document which can be used for hospitals if interested in developing a plan specific to their own needs.

ARHA facilitated a meeting with representatives from the Summit County Fire Chiefs Association as well as personnel from Summit County hospitals to discuss **EMS Wait Times in Emergency Departments**. Both groups agreed upon a series of next steps and will meet again in May 2017 to review requested data collection information from both the Fire Departments and the hospitals. At that time the parties will evaluate any progress or continued issues.

The ARHA **Wellness Committee** held a wellness project entitled “The Monday Campaign.” The Monday Campaign is a non-profit public health initiative whose goal is to create a movement of individuals and organizations who join together every Monday to commit themselves to health. Each month in 2016 a different Monday Campaign was highlighted by regional hospitals. A specially created Facebook page provided inspiration, feedback, recipes, tips, motivation, and more.

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OPERATING HIGHLIGHTS

The Association administered and delivered two comprehensive **Wage and Compensation Surveys** covering more than 200 hospital non-management and management positions as well as a Physician Practice Staff Compensation and Benefits survey. In addition, we responded to more than 30 spot wage and custom surveys for the benefit of our member hospitals.

Definitions and parameters for **Volume Statistics** reporting were reviewed in depth and updated in an effort to provide more meaningful data in a timely manner. ARHA also worked with the Center for Health Affairs (CHA) to align data points to be a step ahead in the event the two organizations determine there is a benefit to sharing information at some point in the future.

FINANCIAL HIGHLIGHTS

Operating expenditures for 2016 were **\$176,000** as compared to our budget of **\$182,000**, or under by about 3% of our budget.

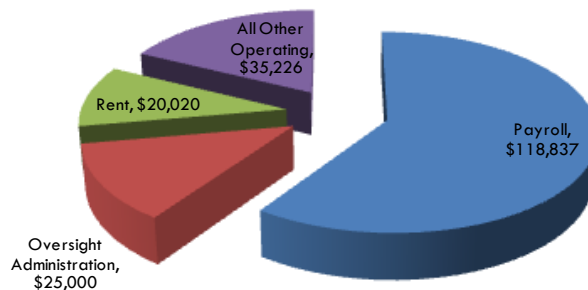
ARHA managed and administered approximately **\$997,000** in grant funding from the Ohio Department of Health for emergency preparedness activities for the fiscal year ending June 30, 2016. Of this amount the north east central Ohio region hospitals were directly awarded more than \$656,000 of which ARHA hospitals received approximately \$292,000.

Revenues from the Regional Extension Center activity were approximately **\$14,000** in 2016. Expenses were approximately \$235,000 for the year leaving \$82,000 in funds remaining to support future activities.

LOOKING AHEAD

The ARHA budget for 2017 was approved at the October 17, 2016 Board of Directors meeting for **\$199,000**. ARHA programs and services will be managed by approximately 2 FTE, which includes oversight administration.

2017 ARHA Budget

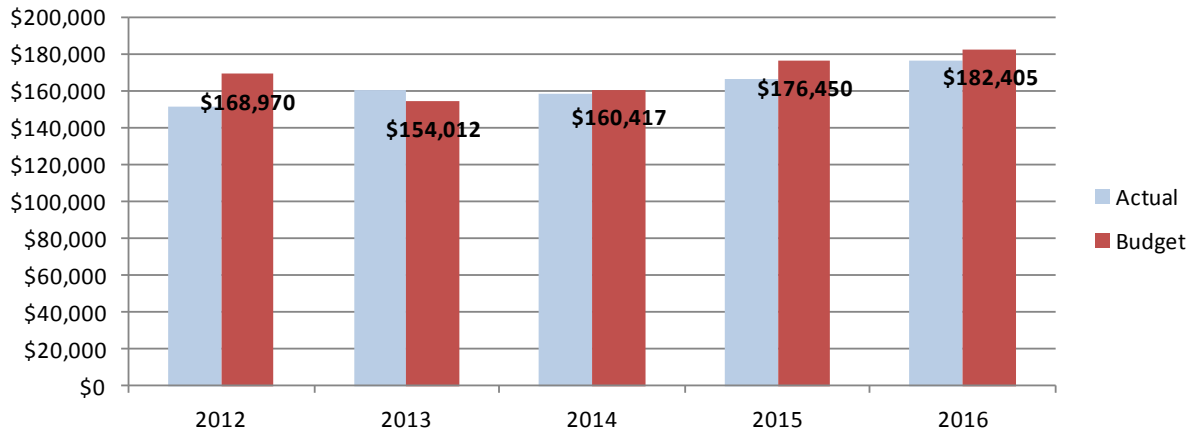


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DESCRIPTION	ACTUAL	BUDGET	INCREASE/ (DECREASE)
Operating Expenses			
Payroll	117,363	109,004	8,359
Oversight Administration	17,174	25,000	(7,826)
Rent	13,436	17,212	(3,776)
All Other Operating	<u>27,883</u>	<u>31,189</u>	<u>(3,306)</u>
Total Operating Expenses	\$175,856	\$182,405	(\$6,549)
Fee for Service			
Selective Diversion	20,000	20,000	--
Total Expenses	\$195,856	\$202,405	(\$6,549)

Budget vs Actual
Excludes Fee for Service and One Time Charges



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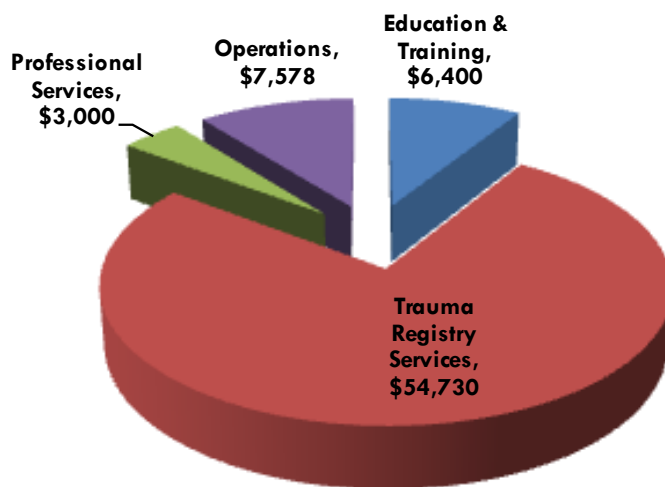
Northeast Ohio Regional Trauma Network

- A program of the Akron Regional Hospital Association



DESCRIPTION	ACTUAL	BUDGET	INCREASE/ (DECREASE)
Revenues			
Membership Dues	75,897	82,818	(6,921)
Trauma Conference	12,720	0	12,720
Total Revenues	\$88,617	\$82,818	5,799
Expenses			
Education and Training	1,893	7,900	(6,007)
Trauma Registry Services	63,757	70,640	(6,883)
Trauma Conference	11,768	--	11,768
Professional Services	3,316	3,000	316
Operations	7,793	1,278	6,515
Total Expenses	\$88,527	\$82,818	\$5,709
Net Cash Flow	\$90	-0-	\$90

2017 NORTN Budget



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Regional Extension Center

- Funded by the Ohio Health Information Partnership No Cost Extension Grant through February 5, 2015.

DESCRIPTION	ACTUAL THROUGH 12/31/2015	ACTUAL THROUGH 12/31/2016	TOTAL NCE & OTHER ACTIVITY
Revenues			
Milestones	1,009,500	0	1,009,500
Bridge Reimbursement	40,889	0	40,889
Physician Services	29,431	0	29,431
Meaningful Use Support	5,144	5,129	10,273
Risk Analysis & Management Plan [RAMP]	10,080	8,850	18,930
Fraud, Waste & Abuse [FWA]	<u>900</u>	<u>0</u>	<u>900</u>
Total Revenues	\$1,095,944	\$13,979	\$1,109,923
Expenses			
Payroll	463,607	201,763	665,370
Consultants & Reimbursements to Hospitals	244,178	0	244,178
Equipment and Rent	23,796	10,902	34,698
Operations	<u>61,002</u>	<u>22,437</u>	<u>83,439</u>
Total Expenses	\$792,583	\$235,102	\$1,027,685
Net Cash Flow	\$303,361	(\$221,123)	\$82,238

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Emergency Preparedness

- Funded by the Ohio Department of Health

DESCRIPTION	FFY16	FFY15	INCREASE/ (DECREASE)
Total Award	\$893,891	\$997,551	(\$103,660)
Expenses/Distributions			
Payroll	185,793	161,746	24,047
Oversight Management of ARHA	(16,517)	(16,313)	(204)
All Other Operating	94,380	93,914	466
ARHA Hospitals	273,200	292,087	(18,887)
Non-ARHA Hospitals	315,900	364,352	(48,452)
Contracts	<u>41,135</u>	<u>102,175</u>	<u>(61,040)</u>
Total Expenses/Distributions	\$893,891	\$997,961	(\$104,070)
Total Refunded to ODH, including interest earned not shown above		(\$410)	

ARHA BOARD OF DIRECTORS

ARHA Board of Directors

Stephanie Boyd
President and CEO, Aultman Specialty Hospital

Elizabeth Pruitt
COO and Interim CEO, Affinity Medical Center

Grace Wakulchik
VP Operations and COO, Akron Children's
Hospital

Alan Papa
President and COO, Cleveland Clinic Akron
General

Edward Roth
President and CEO, Aultman Hospital

Alan Papa
Edwin Shaw Rehabilitation Institute

Alan Papa
Cleveland Clinic Akron General Lodi Hospital

Dr. Thomas Tulisiak
President and CEO, Cleveland Clinic Medina
Hospital

Thomas Cecconi
President and CEO, Mercy Medical Center

Steven Jones
President and CEO, U.H. Portage Medical
Center

Sonda Burns
CEO, Select Specialty Hospital Akron

Dawne Wheeler
CEO, Select Specialty Hospital Canton

Dr. Vivian von Gruenigan
Chief Medical Officer, Summa Akron City
Hospital

Dr. Vivian von Gruenigan
Chief Medical Officer, Summa Barberton
Hospital

Cheryl Henthorn
CEO, Summa Rehab Hospital

Dr. Robert Kent
President and CEO, Western Reserve Hospital

OUR STAFF

Our Staff

Sarah M. Metzger

ARHA Executive Director and Regional Hospital Coordinator for Emergency Preparedness

James O. Carroll

Director, Regional Extension Center

Adam Tillett

Manager, Finance & Data Services

Kathy Dellinger

Program Specialist, Akron Regional Hospital Association

Steven E. Nuske

Project Coordinator, Emergency Preparedness

Dana Jones

Administrative Assistant